



Supplemental Capacity Building to the Lao National Mekong Committee LAO 03/007/11 – NI 19692/11

BASIC INFORMATION ON THE PROJECT

Country		:	LAO PDR
DAC Sector and subsec	etor	:	Water Infrastructure
National or regional ins	stitution in charge of the	execution	on: Prime Minister Office
Agencies in charge of t	he execution	:	Lao National Mekong Committee
Number of BTC interna	ational cooperation expe	erts:	One
Duration of the project	(according to SA/SC)	:	3-year
Start date of the project	:		
	according to SA/SC	:	May 2003
	effective	:	June 2004
End date of the project		:	
1 5	according to SA/SC	:	May 2006
	effective	:	May 2007
Project management methods		:	Regie/Co-Gestion
Total budget for the project		:	825,000.00 EUR
Period covered by the report:		:	June 2004 – May 2007

Annexes	Yes	No
1. Results summary	Х	
2. Situation of receipts and expenses for the Pr	oject – X	
End Period		
3. Personnel of the project	Х	
4. Equipments	Х	
5. Contracts awarded	Х	
6. Trainings	Х	

PART ONE : APPRAISAL

Evaluate the relevance and the performance of the project by means of the following assessments:

- 1. Very satisfactory
- 2. Satisfactory
- 3. Non satisfactory, in spite of some positive elements
- 4. Non satisfactory
- X. Unfounded

Write down your answer in the column corresponding to your functions during the project execution.:

	National execution official	BTC execution official
RELEVANCE ¹ (cf. PRIMA, §70, p.19)		
1. Is the project relevant compared to the national development priorities?	2	2
2. Is the project relevant compared to the Belgian development policy?		
Indicate your result according to the three themes below:		
a) Gender	2	2
b) Environment	1	1
c) Social economy	1	2
3. Were the objectives of the project always relevant?	3	3
4. Did the project meet the needs of the target groups?	2	2
5. According to its objectives, did the project rely on the appropriate local execution organs?	2	3

¹ According to PRIMA, §70, p.19, it is a matter "of appreciating if the choices regarding to the objectives, the target groups and the local execution organs remain relevant and consistent according to the general principles of a useful and efficient aid, and according to the execution of the local, regional, international and Belgian development policies and strategies".

		National execution official	BTC execution official
RELE	VANCE ² (PRIMA, §71, pp.19-20)		
1.	Did the results of the project contribute to the carrying out of its objectives ³ ? (efficiency)	2	2
2.	Evaluate the intermediate results (efficiency)	2	2
3.	Are the management methods of the project appropriated? (efficiency)	2	2
4.	Were the following resources appropriated (efficiency) :		
	a. Financial means?	2	2
	b. Human resources ?	2	3
	c. Material and equipments?	2	2
5.	Were the project resources effectively used and optimized in order to reach the foreseen results? (efficiency)	2	2
6.	Was the project satisfactory on a cost- efficiency approach in comparison to similar interventions? (efficiency)	2	2
7.	According to the execution planning, assess the speed of the execution. (respect of deadlines)	2	3

² According to PRIMA, §71, pp. 19-20, it is a matter of "appreciate and measure the foreseen performances agreed during the preparation traineeships according to the 4 criteria and the indicators established during the formulation. (The 4 criteria are efficiency, suitability, respect of deadlines and quality of the personnel)".

³ See annex 1 for further information

Indicate your global evaluation of the project by means of the following appreciations:

- 1 Very satisfactory
- 2 Satisfactory
- 3 Non satisfactory, in spite of some positive elements
- **4** Non satisfactory
- ${\bf X}$ Unfounded

	National execution official	BTC execution official
Global evaluation of the project	2	2

National Execution Official

The Project was fairly executed although some changes to the project activities were made. The Project has yield a significant positive impact to the proposed objectives

BTC Execution Official

Due to external factors and time constraints, the Project started its activities in June 2004 about a year behind of schedule. The 2nd Meeting of the Steering Committee held in November 2005 agreed to extend the Project activities to May 2007 in order to complete all activities that have been defined in the Project Formulation Document. The capacity building activities achieved mixed results due to the particular situation of the project beneficiaries especially at the LNMC whose staff are frequently involved in the implementation of other project activities supported by other donors such as the MRC and some other donors as well. The riverbank protection works and the various training related to this activity seem to be the most successful activities in the beneficiary provinces whereas results of training activities in English language improvement and in other necessary skills are limited when compared to the training results at the LNMC Secretariat level.



PART TWO : SUMMARY OF THE PROJECT IMPLEMENTATION.

Specific objective and Intermediate results – implemented changes

According to the Technical and Financial File (TFF) of the Specific Agreement, the overall objective of the project was : "Sustainable management and development of the Mekong River Basin effectively and efficiently promoted, supported and coordinated by the Lao National Mekong Committee - LNMC with all the local and international stakeholders".

The specific objective of the project was:

"LNMC staff skills for communication, management, technical issues, including riverbank erosion control, enhanced significantly".

This specific objective has been strictly observed throughout the project implementation.

According to the TFF, five results were expected :

Result 1 :	Improvement of the capacity of the Lao National Mekong
	Committee(LNMC) to fulfil its mission.
Result 2:	Development of adapted tools to prevent bank erosion.
Result 3 and 4:	Improvement of the skills of DCTPCs- Borikhamxay (result 3) and
	Khammouan (result 4).
Result 5 :	Dissemination lessons learnt to other provinces by training modules and
	workshop.

Within those results, and for reasons widely explained later in this report, the PMU had to proceed to some changes in the project activities during the project implementation and this after endorsement by the Steering Committee.. Therefore, apart from the initial TFF design, three workplans have been approved by the Steering Committee:

- Annual workplan 2005 : Steering Committee January, 25th 2005
- Updated workplan 2005-2006: Steering Committee November, 7th 2005.
- Updated workplan 2006 to end of project : Steering Committee October, 31st 2005

Important to note that the project duration of the project has been extended from one year (SC Nov 7th, 2005), the official project end being on May 13th, 2007.

Several major issues were encountered at the beginning of the project, mainly due to (i) some misappreciation in the initial institutional design of the project and (ii) unclear role of LNMC in the Lao institutional framework. It took time for getting clarification and it is likely correct to say that the project started to be fully operational after SC of Nov 7th, 2005.

Detailed analysis and justifications have been systematically reported in the ISC's Quarterly Reports – *Report* $n^{\circ} 1$ to Report $n^{\circ} 10$.

In term of budget, the table hereunder summarised the initial allocation and successive change during the project period. Some key observations can be raised :

• Cutting back in budget for *result 2* for which major activities had been in the meantime already carried out by other projects.

- Shift of budget between *results 3 and 4* after thorough technical revaluation of the needs for bank protection works
- Increase budget for *result 1* capacity building at LNMC level (reinforcement of project following up) and *PMU* (mainly as consequence of the decision to extend the project duration)

Resuts	As per TFF	Workplan 2005	Updated workplan 2005-2006	Updated workplan 2006 to end of project
Result 1	125,000	170,000	199,000	193,100
Result 2	82,000	82,000	29,400	12,703
Result 3	270,000	210,000	176,500	153,680
Result 4	225,000	210,000	286,000	329,612
Result 5	11,300	11,300	11,300	10,000
PMU	86,400	86,400	97,500	102,300
Evaluation	4,000	4,000	4,000	6,900
unall, contingencies, exchange risks		30,000		
Formulation	21,300	21,300	21,300	16,705 ⁴
Project Funds	825,000	825,000	825,000	825,000

Table 1. Initial allocation of funds and successive changes during the project life

How far were the specific project objective reaches ?

In the text below, indicators refer to the TFF document.

Indicator 1 : Improved collaboration between LNMC and MRC and between LNMC and the line agencies.

Line Agencies – National level

The impact of the project on the collaboration between LNMC and LAs at national level is likely very limited. One of the major constraint encountered during the project implementation was the fact that during nearly the whole project implementation period, the role and institutional position of the LNMC was under major reassessment, similarly to all agencies related to the water sector in Laos⁵. This institutional instability, the worries of the LNMC's personal, and the understandable "competition" between those institutions in view to be well positioned in the new design institutional framework was not an ideal context.

Line Agencies – Provincial level

The most successful output of the project related to this indicator is certainly the close collaboration developed between LNMC and the line agencies located in the two target provinces Borikhamxai and Khammouan (mainly DCTPCs), and also, to a less extend, the other provinces located along the Mekong. The implementation of bank protection works is recognised as having been a success not only in term of physical input but also due to the fact that the provincial services were deeply involved in each step of the project and through a good coordination work at LNMC's level..

MRCS

⁴ This final figure for the formulation mission was provided to the PMU by BTC HQ by mid 2006.

⁵ With the support of the World Bank in view of creating a "Water Ministry".

In term of collaboration with MRCS, some activities were specially designed in view of reinforcing the tools of LNMC in term of Mekong basin knowledge and documentation services; therefore, the project certainly contributed to reinforce the position/capacity of the LNMC vis-à-vis of the MRCS

Reliable data available on bank erosion

National level

Several similar surveys had been already carried out by the MCTPC. It was therefore decided not to develop activities at project level that would have been redundant. Therefore, the Lao-Belgian project as such have had limited impact.

Provincial level

The technical tools for developing plans for bank protection are now available and manageable by the provincial technical services.

A well trained fully riparian team for the management and direction of erosion issues

National level

Similarly, the national team (MCTPC level) was already well trained before the project implementation, mainly through a JICA project which invested important funds for bank protection works and related trainings and guidelines for Vientiane (and more generally for bank protection works in urban areas).

Provincial level

In the two targeted provinces, the professional staff is now fully able to manage the bank erosion problematic and to carry out the works accordingly, both in term of technical/engineering aspects and in term of contract management. In addition, the works were carried out by local or regional contractors that makes that suitable technical skills impacted also the private sector.

Emphasises was given to the dissemination of the experience gained in the targeted provinces that make that all provinces located along the Mekong have had the possibility to widely exchange experiences and have certainly gained as well some good background on how to tackle the bank protection issues.

Effective and sustainable projects results

The most observable success of the project in term of efficiency and sustainability is the capacity and the willingness of the provincial services located in the target areas and, to a less extend, the other provinces located along the Mekong, to go on in implementing their own projects. This year, for example, initiative was taken unilaterally by the Khammouan province to substantially extend the bank protection works in Wat Muang Kao using the same techniques as those proposed under the Lao-Belgian project and financing the works through provincial funds.

How far were the results fulfilled successfully

The following table shows each of the indicators as listed in the TFF. Comments and elements of evaluation are given as well as a quick coloured evaluation spot⁶. The criteria of evaluation (such as defined in the TFF as well) are essentially qualitative.

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Indicators (as per TFF)	Comments/evaluation
	nmunication, negotiation, coordination & management skills and technical skills
	LNMC as well as clearer communication channels with line agencies.
LNMC English level enhanced	As LNMCS plays a central role in international cooperation and coordination
El title Eligibil le ver elilianeed	regarding water resources development and management. improving the
	knowledge in English was a project priority for all staff involved in international
	meetings and dealing with related documents.
	Two activities were supported by the project : <i>Formal training in English</i>
	(various courses at various levels) and <i>English writing skills</i> .
	In general, the general level of English has been enhanced, but the staff
	availability to attend the courses has been a limiting factor.
General LNMC staff computer	Various activities have been developed in order to improve the computer skills
-	
skill improved	of the staff. Apart from <i>formal training</i> (computer, administration and finance),
Increased coordination between	substantial project resources (training, hardware, software) have been provided
the line agencies	for building a Geographical Information System Unit and for improving the
	LNMC Web Site.
	LNMC has an essential role of gathering data related to the Mekong Basin and
	disseminating data to stakeholders. Therefore, it may be stated that the project
	has had a well targeted and significant impact in term of LNMC capacity to fulfil
T	this essential function.
Increased coordination between	The unstable institutional set up of the water sector in Lao jeopardised the
the line agencies thanks to	possibility for the project to support a coherent institutional policy. Only,
LNMC active role;	"opportunities" activities were developed aiming at increasing the coordination
	between LNMC and LAs such as coordination workshops and joined
	participation in <i>study tour</i> abroad.
	The impact of the project may be therefore classified as reasonably positive
	although likely far from initial expectations.
Clear and efficient	The setting up of the institutional framework of the water sector in Laos was
communication channels within	supported by a World Bank initiative and the project, after having consulted the
LNMC and between the	stakeholders, was little involved in this process, apart from coordination
secretariat and the line	workshops as already mentioned above. The project resources would have been
agencies.	anyway from far too insufficient to allow playing a key role in this issue.
	In consequence, the project impact on this indicator is likely insignificant
	although at present the setting up of institutional framework is on good track,
~	but mainly through other inputs than the project.
Suggestions to the government	During the project life, this topic was not considered as a priority by LNMC.
for improving the legal	Therefore, no project action was developed in that way.
framework of the Mekong	Nevertheless, the improved skills in managing bank erosion issues as a project
riverbank property ownership.	result will be a key background when the time will come to enter into discussion
	with the LMB stakeholders;
	ted tools to prevent bank erosion: performing PCCMAs for both provinces, an
	timal coordination between stakeholders to elaborate plans and implement them in
an integrated way.	
Enhanced expertise in bank	The project supported the organisation of numerous meeting and workshops
erosion prevention of LNMC,	allowing LNMC staff, the provincial services (mainly DCTPC), the LAs (mainly
MCTPC and DCTPCs.	MCTPC), the private sector (consulting engineer and contractors) involved in
	each step of bank erosion prevention (definition of priorities, design alternatives,
	low cost techniques, needs for survey, detailed studies, tender documents, works,
	and works monitoring). A study tour has been organised in Vietnam on this topic

Very positive project impact on the indicator
Reasonably positive project impact on the indicator
Weak project impact on the indicator (it does not mean that the indicator did not improve due to other factors).

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	-	and full protection works on a 40 m section where the road was severely endangered.

bidding procedures covering all types of erosion.	The total amount for bank protection works in Pakkadane is $110,445 \in$ which represents approximately $96 \in$ per meter. The cost for the full protection of the 40 m section is $24,322 \in$ which represents $608 \in$ per meter. This cost is particularly low (generally approx $1,800 \in$ per meter is considered as "normal" for full protection work), which would allow in the future for the province to optimise their budget dedicated to bank protection works. For <i>protecting the Wat Muang Kao and the pumping station</i> , 3 different approaches
Well-designed, cost effective, with limited maintenance requirements, bank protection in Wat Muang Kao site, done through labour intensive work. The scheme properly answers to river, rain water run-off and infiltration	For <i>protecting the war mutang Kab and the pumping station</i> , 5 different approaches were developed allowing testing different techniques. A first section (150 m) located far upstream of the pumping station has been cheaply and softly protected mainly by reinforcing the foot slope by vegetal techniques, a second section (46m)located just upstream of the pumping station has been fully protected using vegetal techniques (soda and saki soda) and a third section (108 m), located between the pumping station and the Wat has been fully reinforced using vegetal techniques for foot slope and prefabricated concrete boxes for slope protection. In addition, a section 4 located downstream of the Wat was realised in 2007 using vegetal techniques similarly to section 2. The total amount for the whole alignment is \notin 228,185 or approximately \notin 751 per metre. This cost is particularly low (generally approx 1,800 \notin per meter is considered as "normal" for full protection work), which would allow in the future for the province to optimise their budget dedicated to bank protection works. The use of vegetation techniques (Soda) presents the great advantage of using only locally available materials and unqualified manpower. In addition, it maintains and may even improve the ecological conditions along the bank, especially useful for fish's reproduction. A direct positive effect on fish production was already observed in the first year ⁷ .
Efficient irrigation network with good maintenance and large irrigation surface in Wat Muang Kao.	Obviously, the project was not aimed at provide efficient irrigation network. as suggested by the indicator. The pumping station at Wat Muang Kao is now well protected against the risk of bank erosion. In limiting ourselves to this statement, this indicator may be considered as successfully impacted.
Result 5 : Based on the expe to other provinces	riences in both provinces, LNMC has a series of tools to disseminate the lessons learnt
Effective tools, guidelines and workshops to disseminate the lessons learnt from the Provincial Strategic Plans and pilot projects :	<i>Brochure and guidelines</i> have been edited and a <i>dissemination workshop</i> including field visits have been organised for all DCTPCs located along the Mekong river. All topics related to bank protection techniques have been developed focusing especially on the prioritisation, the design, the use of soft techniques (siki soda and soda mattress), cost/effectiveness, monitoring procedures and environmental impacts. Participants have expressed their strong interest at the end of the workshop and the high technical level of the debates have confirmed that interest.
2 Well-trained trainers with adequate guidelines for each Lao province located along the Mekong.	At Provincial level, each DCTPC has one unit constituted by one or two technicians that will be involved in bank protection. The essential was to train those responsibles who attended the workshop. Their role will be more to applied themselves the concepts developed by the project rather than to train other staff which does not exist. So, indicator would be more realistically written "well trained technicians with adequate guidelines".

Following up and evaluation system

General project following up

The project following up and evaluation was mainly the responsibility of the International Senior Consultant. According to the Contract of Service signed with BTC under reference LAO/03/007/11 - CONTRACT = C

 $^{^7}$ Quick assessment made by a national fishery expert (January 2007 see ISC's report n° 10)

NI : 19692/11, the International Senor Consultant (ISC) was appointed to support the PMU in the project implementation process. The ISC had a part-time mandate, made of missions of around one to three weeks every three months.

The key tasks of following up and evaluation were the following :

- Regular review of the project implementation status with PMU and with project stakeholders (LNMC, Line Agencies) according to project needs
- Regular checking of project expenditures related to budget available
- Regular evaluations of project implementation in terms of constraints, relevance of activities in comparison with expected results and needs of the beneficiaries and in term of efficiency.
- Preparation of work plans and updated work plans to be approved by the SC, taking into account those evaluations of the project implementation
- Advise to the PMU for organising the activities and managing the contracts
- Support for solving institutional difficulties and finding smooth approach to avoid jeopardising of the implementation of key project activities

A comprehensive review of those following up activities as well as the regular evaluation of the project implementation was systematically recorded in the quarterly reports edited by the ISC and numbered from 1 to 10. Those reports are annexed to this final report (see CDROM).

Evaluation after one year of implementation

In addition to this regular following up, it was foreseen to evaluate the project after one year of implementation. As the project had encountered some initial delays in the starting period, this evaluation has been in reality the first task of the ISC when starting his services. According to the TFF, the evaluation concentrated mainly on the detailed evaluation of the bank protection works to be carried out under result 3 and 4. The results of this evaluation are presented in the ISC's report $n^{\circ}1$.

Monitoring of bank protection works

Priority was given on establishing a monitoring procedure allowing a technical evaluation of the impacts of the bank protection works in the long term.

This procedure has been installed one year after completion of the works and situation before works, just after works and one year after works(just after the flooding period) could be compared. A summary of this monitoring and its outputs is presented in the ISC's report nr 10.

Environmental impact of the bank protection works

A national expert has been appointed to make a quick assessment of the bank protection works on fish production. A quick summary of this expertise is presented in ISC's report n°10.

Comments and analysis

Major problems and questions having influenced the project

Institutional instability (affected result 1)

The new MRCS Head-Quarters in Vientiane made that several LNMC's staff members moved to MRCS, creating serious difficulties in term of human resources (staff change, understaffing, staff

overloaded and having limited availability for project activities). To build a strategy for capacity building in a such moving situation was not very appropriate.

LNMC had in the past and still has many opportunities to get training from other sources, and mainly through MRCS. The financial resources allocated for that purpose are generally substantial and the Belgian project, at least for the training component often appeared being redundant.

During a significant period, corresponding to the project implementation, The role and responsibilities of LNMC were under discussion within the framework of the restructuring of the water sector in Lao PDR (tentative of creating a Ministry of Water Affairs). In the meantime, it was not clear what would be the responsibilities of the LNMC in the future and therefore what could be the priorities in term of training and also in term of support to LNMC organisation improvement.

The consequence of this unstable institutional framework is that many activities planned in the TFF document were proved to be either out of date or in duplication with other funding agencies/institutions or simply not corresponding to the actual needs.

For solving this issue, it was asked to the LNMC to make propositions matching better the actual identified needs. Step by step, sub-activities were designed on the basis of those propositions.

Redundancy with another on going project related to bank protection (affected result 2)

As Line Agency, MCTPC is working since long time in the bank protection works with a substantial support of the Japanese Cooperation (JICA). Investments had been done for the protection of the town of Vientiane but in addition, other "soft" activities were provided such as guidelines, bank erosion studies and master plans. Therefore, since the beginning of the Lao-Belgian project, the interest to implement the activities "*bank erosion studies*" and *Provincial Master Plans*" had been limited and eventually cancelled.

Unclear institutional framework for project implementation (affected results 3 and 4)

In principle, Results 3 and 4 should have been under the direct implementation of the MCTPC (National Level) and not LNMC. It is indeed the function of MCTPC and not LNMC to manage investments of bank protection works. The project was unfortunately institutionally designed giving this role to the LNMC, even if an engineer of MCTPC was expected to be integrated in the PMU. In reality, this created an institutional confusion and eventually, for a quite long period, a quasi-situation of blockage.

Thanks to the good willingness of all parties, a smooth solution based on a more acceptable organisational framework, giving the major role to the DCTPCs (Provincial Level) in close collaboration with the PMU was set up.

This has been time consuming before getting this new approach operational. But immediately after, the project progress related to the results 3 and 4 (more than 70 % of the project budget – specific means) succeeded keeping the related activities on track.

It has to be noted as well that, once the new organisational approach had been agreed, the design process could be done in very close collaboration with the DCTPCs and the provincial authorities. The involvement of many participants, who had generally different technical opinions on how to tackle the bank erosion problems, slowed down substantially the design completion. In the same time, it lead to built, amongst the technical staff, technical, very good skill for assessing and designing bank protection works, fully in line with the project objective " to provide capacity building".

Factors explaining the differences in relation to the awaited results

Result 1

The instability of the institutional framework, mainly regarding the position and role of LNMC related to the water sector was a "risk" when formulating the project. In reality, It has been an external constraint that occurred since the beginning of the project. This constraint is linked to the unclear Laos institutional context and was not "fully under control" nor the willingness of LNMC. It made that no actual coherence could be found in building the work plan for result 1, it delayed the definition of those activities and at the end, the set of activities carried out by the project was based on a "shopping list of activities" proposed by LNMC's management. The activities carried out in this context were certainly positive in term of impact but it could have been expected better outputs in term of general and coherent improvement of the institution.

Result 2

The project design, and especially the institutional framework, in which LNMC had the leadership for bank protection strategy and investment, was from the beginning a source of misunderstanding and even sometimes, created situation of blockage in front of decision to be taken. But a major consequence was also the lack of communication that lead to a lack of knowledge of projects and works undertaken at level of the LAs. It seems that this justifies why the formulation mission did not identify nor sufficiently take into account the risk of redundancy between this project (developed at LNMC level) and other projects (developed at LA level – MCTPC). The consequence is that a major part of result 2 had to be cancelled to avoid both redundancy and institutional confusion.

Results 3 and 4

For the same reasons explained above, the confusion created by the institutional design of the project had consequences on result 3 and 4, creating delays in the implementation. Fortunately, eventually, institutional clarifications could be set up in such a way that all activities could be carried out as expected and the expected results were recognised as successful.

Lessons

Lessons learnt

Key lessons learnt may be formulated as follows :

Weaknesses

Formulation stage: necessity of carefully designing the institutional framework for project implementation and checking actual adhesion from at least key stakeholders

For this project, the institutional framework was defined but with no clear role given to the various stakeholders (mainly Line Agencies). Moreover, it appeared quickly that, even if the project had been endorsed by the parties, there was a lack of clear adhesion. Most likely, the formulation suffered from a lack of consultation process. There was not getting away from solving the conflicts and misunderstanding before starting the activities affected by this issue. This has been time consuming. Thanks to the final good willingness of the different parties a smooth implementing solution could be found.

Formulations stage : better identification of similar projects carried out by other institutions, or at least better evaluation of the possible synergies and/or the potential risks of redundancy.

This is a general issue when undertaking a project formulation, because we can never be sure that all information could be collected and appreciated. In this particular case, it was still more difficult since

the negotiation was carried out with LNMC, itself not directly involved, or even not at all involved in bank protection works and therefore not well clearly aware of the policy, strategy and planning in this matter.

Strengths

Flexibility in term of project implementation modalities (techniques and budget)

The various issues raised during the project implementation (mainly during the first period of the project) could be solved thanks to the fact that alternative solutions could be found mainly by modifying priorities between the various results and moving the resources accordingly, and this, keeping the specific objective of the project unchanged. All partners were very opened to those discussions and very flexible when making their decisions (SC).

Flexibility in term of project delays

The adjustments in the work plans took time to be discussed and accepted by the stakeholders. To gain the confidence amongst those stakeholders took time as well. The flexibility in according justified project extension is for that reason a very valuable tool for getting a smooth management of the project and for improving the necessary project environment (institutional, technical, tem building, etc...) for an efficient implementation and eventually better conditions for further project sustainability.

Durability of the results.

Result	Evaluation of the durability of the result
Result 1 : capacity building	In term of training, the sustainability is obviously subject to the stability of
LNMC	the staff. In term of tools supported by the project (eg GIS and website),
	the demand for getting information through those tools will be high from
	MRCS and other stakeholders and we assume that this will help keeping
	those tools updated and maintained.
Result 2 : adapted tools to	As seen before, this result was very partially implemented and therefore
prevent bank erosion	estimating its durability is not relevant.
Results 3, 4 and 5:	Adapted tools have been promoted by the project for designing and
Improvement of the skills of	carrying out bank protection works using low costs techniques, local
DCTPCs - dissemination	materials and local resources. The investments remain quite important at
	the level of provincial budget but should be more affordable.

In term of durability, the following comments would be ⁸:

	;	8	

project result likely to be sustainable
project result likely partially sustainable
project result likely non sustainable

Perception of the project by the target groups

This is a very subjective comment, made according to a list of target groups 9 :

Target groups	
LNMC	The LNMC staff gained substantial skill from the project in term of
	English, computer, Geographical Information System, website, bank
	erosion issues, etcDespite of the difficulties encountered at the beginning
	of the project, a constructive cooperation was developed with the PMU.
MCTPC (major LA	The MCTPC was little involved in the project implementation for the
targeted by the project	reasons already explained. In that way, it is likely that MCTPC got a
	.limited perception of the project results
Provincial authorities	Provincial authorities and DCTPCs in the targeted provinces are likely the
and DCTPCs –	most directly impacted target group. The relation with the project was
targeted provinces	initially, to a certain extend somewhat distrust, but the perception
	dramatically improved during the project implementation as soon as
	tangible results could be observed.
Provincial authorities	The project image seems to be very positive amongst the staff in charge of
and DCTPCs –	bank protection in the other provinces located along the Mekong. The
provinces located	dissemination workshops and the study tour have certainly substantially
along the Mekong	contributed.
Private sector	The step by step approach has allowed wide exchange of knowledge and
(Consultants,	experience that created a good perception of the project amongst the
Contractors)	private sector (Consultant, Contractors). Important as well to note that all
	private companies having been contracted by the project provided a very
	satisfactory work (in terms of techniques, timing and cost)
Riverside resident	No systematic survey has been carried out at that level except quick
	assessment of the impact of the works on fish production. Fishermen have
	shown to be very enthusiastic considering the project impact on the fish
	reproduction areas (due to the use of vegetal techniques for protecting the
	foot slope of the embankments).

Following up

In the TFF, only evaluation after one year of project was foreseen. This evaluation was essentially technical aiming at assessing the works to be carried out at Pakkadane that was quite controversial at the time of the project formulation.

The project following up was the responsibility of the PMU, constituted of National staff and International Senior Consultant (numerous short term missions). This way of working is very productive as it leaves a wide range of initiative to the national staff, but at the same time it provides a rigorous framework for managing the project and it generates capacity building for the national team.

9	
	good perception
	Reasonably good perception
	Bad perception

The ISC was flexible enough (having other activities in Laos) for intervening on basis of scattered short inputs (sometimes one or two days, just enough to clarify some pending issue) rather than having a one two three weeks period every three months.

The ISC considered as well the reporting as a key tool for managing the PMU team, keeping the stakeholders informed as well as BTC Headquarters (see ISC's quarterly reports n°1 to 10).

Appropriation and recommendations

The bank protection issue is of high priority for Lao PDR not only in urban areas, but also in rural areas where very valuable land is lost every year. It is nevertheless also a matter of fact that external funding sources are not keen to invest in expensive investments in that sector, except in urban areas.

This is why the project tried to develop pilot low cost techniques, environmental friendly, implementable by local means, with limited budget.

Therefore, the project has created good conditions for appropriation and replicability. A good example is the fact that the Khammouan province invested in January 2007, under provincial budget, in the bank protection works of a new 120 m section using similar techniques. Works are now completed.

Nevertheless, this project is a short "one shot" project as it seems that, for the time being, no long term cooperation between Belgium and Lao PDR, allowing to support policies and strategies in this sector, is expected. Therefore, the Lao-Belgium cooperation has no tool for influencing the project sustainability in the future.

May be actions within the framework of the "Navigation Programme", developed at the Mekong River Commission (MRC) with the support of the Lao-Belgian cooperation (Regional Cooperation), remain possible.

Conclusions

Despite of several issues that occurred mainly when starting the project implementation, smooth solutions could be found for, eventually, getting very positive and appreciated results. Thanks to the collaboration of all stakeholders and thanks to the support of the Steering Committee members, it has been possible to work in a climate of confidence and commitment.

The author of this report has a wide experience working in Lao PDR. Lao PDR has known many positive changes in those last years which has created an outstanding dynamic of development. It is a matter of fact that a high level of commitment and optimism is boosting this dynamic, and this both from part of the public sector and from part of the private sector.

This project was a good example showing that the general environment is definitively favourable for a valuable cooperation between Belgium and Lao PDR.



PART THREE. ANNEXES.

Annexes						
Annex 1 Results summary						
Annex 2 Situation of receipts and expenses						
Annex 3 Personnel of the project						
Annex 4 Equipments						
Annex 5: Contract awarded						
Annex 5 Trainings						

Intermediate results	Indicators (foreseen or realized)	Progress
IR. 1. <i>Result 1</i> : Improved general communication, negotiation, coordination & management technical skills related to erosion control within LNMC as well as clearer communication channels with line agencies.	 LNMC English level enhanced General LNMC staff computer skill improved Increased coordination between the line agencies thanks to LNMC active role; Clear and efficient communication channels within LNMC and between the secretariat and the line agencies. Suggestions to the government for improving the legal framework of the Mekong riverbank property ownership. 	Completed
IR. 2. <i>Result 2:</i> Development of adapted tools to prevent bank erosion that will include the setting-up of performing PCCMAs for both provinces, through an efficient LNMC's support and optimal coordination between LNMC and national ministries, on the one hand, and the related provincial departments on the other, to elaborate plans and implement them in an integrated way.	 Enhanced expertise in bank erosion prevention of LNMC, MCTPC and DCTPCs. Bank erosion study with international scientific standards covering erosion sources, modalities for monitoring and maintenance, evaluation of technical proposals; 2 LNMC technical staff having the required knowledge in bank erosion issues, able to provide expertise towards the line agencies; LNMC, MTCPC and DCTPCs having acquired a better knowledge in data collection, planning, implementing, monitoring and maintenance of bank protection projects. Efficient PCCMA, producing, through participatory and integrated approaches, good quality Provincial Strategic Plans. 	Cancelled
IR. 3. <u><i>Result 3:</i></u> DCTPC of Borikhamxai province has improved its skills to plan, design, evaluate, implement, monitor and maintain low-cost and efficient bank protection schemes as well as general coordination with stakeholders.	 Waterway division having significantly increased its skills in bank erosion protection Dissemination of the lessons learnt from the Pakkadan project; Efficient and effective bank monitoring and maintenance programmes with clear work plan and sustainable financial means; Well-designed, cost effective, with limited maintenance requirements bank protection in Pakkadan, after proper bidding procedures covering all types of erosion. 	Completed
IR. 4. <u><i>Result 4</i></u> : DCTPC of Khammouan province has improved its skills to plan, design, evaluate, implement, monitor and maintain low-cost and efficient bank protection schemes as well as general coordination with stakeholders.	 Waterway division having significantly increased its skills in bank erosion protection; Efficient and effective bank monitoring and maintenance programmes with clear work plan and sustainable financial means; Well-designed, cost effective, with limited maintenance requirements, bank protection in Wat Muang Kao site, done through labour intensive work. The scheme properly answers to river, rain water run-off and infiltration erosions Efficient irrigation network with good maintenance and large irrigation surface 	Completed
IR. 5. Result 5: Dissemination of lessons learnt	• Effective tools, guidelines and workshops to disseminate the lessons learnt from the	Completed

ANNEX 1. Results and activities summary (according to the logical framework)

	 Provincial Strategic Plans and pilot projects.; Well-trained trainers with adequate guidelines for each Lao province located along the Mekong.
Planned activities	Progress of the activities (with comments and remarks)
IR.1.: Activity 1: Formal training Activity 2: On-the-Job-Training Activity 3: Organization improvement	All these activities (English training courses, specific skills courses and workshops have been satisfactorily completed. However, organizing them efficiently was difficult due to frequent movement of the LNMC Secretariat staff.
IR.2. Activity 1: Elaboration of strategic plans Activity 2: Bank erosion study	These activities were cancelled at the request of the MCTPC who was undertaking these exercise in cooperation with the JICA assistance. Technical staff of the LNMC and the target provinces participated in a study tour on river bank protection in the SR of Vietnam
IR.3. Activity 1: Formal training Activity 2: Riverbank protection civil works	The training in English language improvement achieved low results compared to other training courses in computer use & maintenance, riverbank protection techniques and project management skills Cost-effective and environmental friendly riverbank protection techniques using intensive local labour and local material were applied during the construction process.
IR.4. Activity 1: Formal training Activity 2: Riverbank protection civil works	The training in English language improvement achieved low results compared to other training courses in computer use & maintenance, riverbank protection techniques and project management skills. Cost-effective and environmental friendly riverbank protection techniques using intensive local labor and local material were applied during the construction process
IR.5. Activity 1: Brochure and panels on bank protection techniques Activity 2: Dissemination workshops	An assessment of the results of the river bank protection works was prepared by each target province and guideline on river bank protection techniques was prepared by the engineering company Norconsult. A dissemination workshop on the results was organized with the participation of the project beneficiaries and DCTPC of other provinces.

ANNEX 2. Summary of expenditures and budget control

Summary of Expenditures & budget control by end of April 2007							
		Budget	Revised Budget		Remaining budget		Budget Balance in EURO
Specific means		as per TTF	approved by SC October 06		as of April 2007	BTC expenses for ISC	
R1	LNMC management & technical skills improved	125,000.00	193,100.00		34,446.81		3,660.23
R2	Development planning tools to prevent bank erosion	82.000.00	12.703.00		1.632.65		1,632.65
R3	Improved DCTPC Borikhamxay to design projects	270.000.00	153,680.00		1,929.06		1,929.06
	Improved DCTPC Khammouane to						
R4	design projects Adapted tools to disseminate	225,000.00	329,612.00		5,532.56		5,532.56
R5	lessons learnt	11,300.00	10,000.00		5,297.37		5,297.37
Total Specific means		713,300.00	699,095.00		48,838.45		18,051.87
Global means							
Human resources		42,600.00	61,500.00				
Investments		52,600.00	27,400.00				
Working costs		15,200.00	20,300.00				
Total Global Means		110,400.00	109,200.00		3,172.20		3,172.20
				Total	52,010.65	30,786.58	21,224.07

Verification of accounts balance against budget balance

USD Bank	USD Regie	USD Cash	Total USD in		
account	account	account	accounts		
1,399.13	1,881.43	660	3,940.56	_	
				EUR Bank	
				account	
					Total account
			Total in EUR		balance in EURO
1,093.00	1,469.86	515.62	3,078.48	18,290.04	21,368.52

Personnel type (title, name and	Duration of recruitment (start	Comments (recruitment
gender)	and end dates)	periods, profile relevance)
1.National personnel put at disposal by the Partner Country		
 M Virana Sonenasinh Project Director /LNMCS Mr Khamsene Phayaxay (Project Coordinator, 	January 2007 to April 2007	Technical Officer
DCTPC of Borikhamxay province)	June 2004 to February 2007	Waterways Technical Officer
 Mr Keosongkham Mangkhala (Project Coordinator, DCTPC of Khammouan province) 	November 2005 to March 2007	Waterways Technical Officer
2.Support personnel, locally recruited		
Anith OUDOMVILAY/Project Co-Director	June 2004 tol April 2007	Ex- BTC Prgramme Officer
Souksavanh KEOSOMPHANH	July 2007 to April 2007	
Sevretary/Admin-Accountant		
Sendeuane SISOMNUK	July 2004 to April 2007	
Driver/Messenger		
3.International Personnel (outside BTC) Eric TILMAN	152 days from 2004 to 2007	Hydraulics Engineer

ANNEX 3 : Personnel of the project

ANNEX 4 : List of the equipments acquired during the project

ANNEX 5. Contracts Project-End Period

Company	Type of service	Cost in USD/EUR	Number of beneficiaries	Start date	Duration	Place
1. DM Construction	Riverbank protection works			December 2006	45 days	Thakhek Khammouane province
2. Norconsult	Riverbank Works supervision			December 2006	45 days	Thakhek Khammouianeprovince
3. Norconsult	Assessment of results of the River bank protection works			January 2007	5 days	Thakhekl, Kammouane province
4. Freelance consultar	t Assessment of the Riverbank protection impact on fishery			January 2007	5 days	Thakhek, Khammouane province

Annex 6. Trainings (Project End-Period)

5. 21st Century School	Training	in	English	2,000.00 USD	15	Oct. 2006	50 hours	Vientiane
of English	Writing							
6. Intouch training Center	Training	in	Project	240.00 USD	2	February		Vientiane
	Accountanc	y				2007		Capital
7. TACDO	Training	in	Office	810.00 USD	3	April		Vientane
	Managemer	nt Skills	S					Capital

Annex 4, INVENTORY IN PMU OFFICE , March. 2007

No.	Description of Items	Quality	Inventory code	Cost in KIP	Cost in USD	Status
I	Office furniture		BTC/LNMC/F			
1	Steel desk (small)	1	BTC/LNMC/F/01		\$123.75	Delivered
2	Steel desk (large)	2	BTC/LNMC/F/02-03		\$412.50	Delivered
3	Computer desk	1	BTC/LNMC/F/04		\$110.00	Delivered
4	Armchairs	2	BTC/LNMC/F/05-06		\$250.00	Delivered
5	Secretary chair	1	BTC/LNMC/F/07		\$53.60	Delivered
6	Cupbord	1	BTC/LNMC/F/08		\$96.15	Delivered
7	Rattan Shelf	1	BTC/LNMC/F/09	300,000.00		Delivered
8	White board	1	BTC/LNMC/F/10	97,000.00		Delivered
9	Information board	1	BTC/LNMC/F/11	350,000.00		Delivered
10	Mobile safe	1	BTC/LNMC/F/12		\$250.00	Delivered
11	Printer table	1	BTC/LNMC/F/13	400,000.00		Delivered
12	Filing cabinet	1	BTC/LNMC/F/14	1,080,000.00		Delivered
13	Filing cabinet	1	BTC/LNMC/F/15		\$80.00	Delivered
	Sub-total			2,227,000.00	\$1,376.00	
	TOTAL : Z/GM/44/A			2,227,000.00	\$1,376.00	
II	Office hardware & IT equipment		BTC/LNMC/IT			
1	Desktop compatible	1	BTC/LNMC/IT/01		\$1,160.00	Delivered
2	Note books	2	BTC/LNMC/IT/02-03		\$4,645.00	Delivered
3	Handry-drive	2			\$120.00	Delivered
4	Laser printer HP	1	BTC/LNMC/IT/04		\$430.00	Delivered
5	Wireless LAN equipment & install.	1 Set			\$185.00	Delivered
6	UPS	1	BTC/LNMC/IT/05		\$75.00	Delivered
7	Plug-cable extension	1	BTC/LNMC/IT/06		\$4.50	Delivered
8	Fax Panasonic	1	BTC/LNMC/IT/07		\$305.00	Delivered
9	Photocopier	1	BTC/LNMC/IT/08		\$1,680.00	Delivered
10	Mobile phone + M-phone number	2			\$227.00	Delivered
11	Digital video camera	1	BTC/LNMC/IT/09		\$820.00	Delivered
12	Memory strick 128 MB for Digital	1			\$70.00	Delivered
13	Charger	1		250,000.00		Delivered
14	Rechargeable battery	8		520,000.00		Delivered
15	Handry-drive 128 MB	1			\$45.00	Delivered

16	Colour Printer Canon I 950D	1	BTC/LNMC/IT/10		\$380.00	Delivered
17	Scanner canon 3000 ex	1	BTC/LNMC/IT/11		\$180.00	Delivered
18	Handry drive 256MB	1			\$55.00	Delivered
19	Calculator	2	BTC/LNMC/IT/12		\$86.00	Delivered
20	Calculator DJ120	1	BTC/LNMC/IT/13	220,000.00		Delivered
21	Recorder panasonic	1	BTC/LNMC/IT/14		\$71.00	Delivered
22	Handry drive 256MB	2			\$100.00	Delivered
23	Digital camera Sony Cyber-shot	1	BTC/LNMC/IT/15		\$730.00	Delivered
24	Camera Tripod	1	BTC/LNMC/IT/16		\$80.00	Delivered
25	Hub 5 ports and UTP cable	1	BTC/LNMC/IT/17		\$75.00	Delivered
26	Baterry charger	1		280,000.00		Delivered
27	MP3 + Recorder	1	BTC/LNMC/IT/18	621,000.00		Delivered
28	Hard disk USB Storage	1	BTC/LNMC/IT/19		\$120.00	Delivered
29	HP Deskjet 5440	1	BTC/LNMC/IT/20		\$110.00	Delivered
30	Hard disk Maxtor 30GB+installing	1	BTC/LNMC/IT/21		\$80.00	Delivered
	Sub-total			1,891,000.00	\$11,833.50	
	TOTAL:Z/GM/43/A			1,891,000.00	\$11,833.50	
III	Office touch-up					
	Repainting and carpeting				\$273.00	Completed
	Sub-total				\$273.00	
	TOTAL					
IV	Project vichicle				.	
	4x2 Toyota pick up truck	1			\$10,500.00	Delivered
	Car accessories	1 set			\$239.00	Delivered
	Car CD Player	1 set			\$268.00	Delivered
	Bad Liner	1			\$120.00	Delivered
	Sub-total				\$11,127.00	
	TOTAL:Z/GM/41/A Total			4,118,000.00	\$11,127.00	
	Amount in USD			4,118,000.00	\$24,336.50 \$24,336.50	
	Grand Total			403.75	\$24,746.25	
L					φ 24 ,140.23	

No.	Description of Items	Quality	Inventory code	Cost	Status
Ι	Office hardware & IT equipment		BTC/LNMC/BLK/IT		
1	Desktop compatible	1	BTC/LNMC/BLK/IT/01	\$1,200.00	Delivered
2	Laser printer HP	1	BTC/LNMC/BLK/IT/02	\$270.00	Delivered
3	UPS	1	BTC/LNMC/BLK/IT/03	\$65.00	Delivered
4	Digital video camera	1	BTC/LNMC/BLK/IT/04	\$560.00	Delivered
5	LCD Projector	1	BTC/LNMC/BLK/IT/05	\$2,880.00	Delivered
6	Canon Copier IR 1210/Photocopy	1	BTC/LNMC/BLK/IT/06	\$1,400.00	Delivered
7	Creative MUVO V200/USB+MP3	1	BTC/LNMC/BLK/IT/07	\$115.00	Delivered
8	Sony Rechargeable Ni-MH Batteries	2	BTC/LNMC/BLK/IT/08	\$20.00	Delivered
9	Camera Cable	1	BTC/LNMC/BLK/IT/09	\$45.00	Delivered
10	LCD Sreen Projector	1	BTC/LNMC/BLK/IT/10	\$160.00	Delivered
11	MP3/MP4 player	1	BTC/LNMC/BLK/IT/11	\$100.00	Delivered
12	Scanner LS4200	1	BTC/LNMC/BLK/IT/12	\$193.00	Delivered
13	HP Pavitio Notebook	1	BTC/LNMC/BLK/IT/13	\$1,380.00	Delivered
14	Digital Camera Cannon A450	1	BTC/LNMC/BLK/IT/14	\$225.00	Delivered
15	MP3 Apacer	1	BTC/LNMC/BLK/IT/15	\$75.00	Delivered
	Sub-total			\$8,688.00	
	TOTAL:A/R3/44/A			\$8,688.00	
	Grand Total			\$8,688.00	

INVENTORY INBOLIKHAMXAY OFFICE, March. 2007

Mr.Virana Sonnasinh Project Lao0300711 Mr.Anith Oudomvilay Project Lao0300711

INVENTORY IN KHAMMOUNE OFFICE, March 2007

No.	Description of Items	Quality	Inventory code	Cost in KIP	Cost in USD	Status
1	Office furniture		BTC/LNMC/KM/F			
а	Steel desk (Large)	2	BTC/LNMC/KHM/F/01-02		\$350.35	Delivered
b	Computer desk	1	BTC/LNMC/KHM/F/03		\$116.45	Delivered
С	Armchairs	2	BTC/LNMC/KHM/F/04-05		\$114.18	Delivered
d	Cupbord	2	BTC/LNMC/KHM/F/06-07		\$210.72	Delivered
е	Air conditional repair	1		2,592,000.00		
f	Air conditional repair	1		1,890,000.00		
	Sub-total			4,482,000.00	\$791.70	
2	Office hardware & IT equipment		BTC/LNMC/KHM/IT			
а	Desktop compatible	1	BTC/LNMC/KHM/IT/01		\$1,200.00	Delivered
b	Laser printer HP	1	BTC/LNMC/KHM/IT/02		\$270.00	Delivered
С	UPS	1	BTC/LNMC/KHM/IT/03		\$65.00	Delivered
d	Plug-cable extension	1	BTC/LNMC/KHM/IT/04	54,000.00		Delivered
е	Photocopier	1	BTC/LNMC/KHM/IT/05		\$1,600.00	Delivered
f	Digital camera	1	BTC/LNMC/KHM/IT/06		\$380.00	Delivered
g	CD Player	1	BTC/LNMC/KHM/IT/07	415,000.00		Delivered
h	Canon LCDLV-53	1	BTC/LNMC/KHM/IT/08		\$1,600.00	Delivered
i	Screen with stand	1	BTC/LNMC/KHM/IT/09		\$300.00	Delivered
j	HP Pavitio Notebook	1	BTC/LNMC/KHM/IT/10		\$1,380.00	Delivered
k	Hp nColor Printer	1	BTC/LNMC/KHM/IT/11		\$135.00	Delivered
Ι	Panasinic fax KFX-xp342Cx	1	BTC/LNMC/KHM/IT/12		\$225.00	Delivered
m	MP3 Apacer	3	BTC/LNMC/KHM/IT/13-14-	-15	\$225.00	Delivered
	Sub-total			469,000.00	\$7,380.00	
3	Project Vehicle					
а	Honda Wave 100				\$935.00	
b	Coordinator Car repaired No.0189			972,000.00		
С						
	Sub-Total			972,000.00	\$935.00	
	Total			5,923,000.00	\$9,106.70	

Amount in USD		564.10		
TOTAL: A/R4/44/A			\$9,670.80	

Mr.Virana Sonnasinh Project Lao0300711 Mr.Anith Oudomvilay Project Lao0300711

INVENTORY IN LNMC, March 2007

No.	Description of Items	Quality	Inventory code	Cost in USD	Status
I	Office hardware & IT equipment		BTC/LNMC/LNMC		
1	Desktop, Acer ASPIRE E500,P4 3.0 GHZ	1	BTC/LNMC/LNMC/01	\$940.00	Delivered
2	Laptop Acer Travel-Mate WLMi	1	BTC/LNMC/LNMC/02	\$1,750.00	Delivered
3	EPSON Printer R310	2	BTC/LNMC/LNMC/03-04	\$600.00	Delivered
4	Garman, GIS MAP	1	BTC/LNMC/LNMC/05	\$672.00	Delivered
5	EPSON Perfection 4490	2	BTC/LNMC/LNMC/06-07	\$680.00	Delivered
6	Digital Camera, Fujifilm FinepixS5600	2	BTC/LNMC/LNMC/08-09	\$900.00	Delivered
7	Mainborfordell Poweredge2400	1	BTC/LNMC/LNMC/10	\$950.00	Delivered
8	Harddisk 250GB	1	BTC/LNMC/LNMC/11	\$200.00	Delivered
9	DVD Writer LG GSA-5163D16X	1	BTC/LNMC/LNMC/12	\$150.00	Delivered
10	KVM Switch Model CS-62	1	BTC/LNMC/LNMC/13	\$70.00	Delivered
11	ArcGIS9.1 Single use License	1	BTC/LNMC/LNMC/14	\$1,850.00	Delivered
12	Spatial Analyst	1	BTC/LNMC/LNMC/15	\$2,900.00	Delivered
13	Mswindows XP	1	BTC/LNMC/LNMC/16	\$220.00	Delivered
14	MP3+recorder	1	BTC/LNMC/LNMC/17	\$96.00	Delivered
15	External Hard Disk 100GB	1	BTC/LNMC/LNMC/18	\$240.00	Delivered
16	Laser Pointer	1	BTC/LNMC/LNMC/19	\$20.00	Delivered
17	USB flash Nemory Stick 512 MB	3	BTC/LNMC/LNMC/20-21-22	\$105.00	Delivered
18	Memory Card for Digital Camera 256 MB	1	BTC/LNMC/LNMC/23	\$65.00	Delivered
19	Sony Power Recharger	1	BTC/LNMC/LNMC/24	\$50.00	Delivered
	Vacuum Sweeper	1	BTC/LNMC/LNMC/25	\$116.00	Delivered
20	TOSHIBA Laptop speed(GH) 1.66	3	BTC/LNMC/LNMC/26-27-28	\$3,750.00	Delivered
21	TOSHIBA Laptop speed(GH) 1.73	1	BTC/LNMC/LNMC/29	\$1,050.00	Delivered
	Sub-total			\$17,374.00	

Mr.Virana Sonnasinh Project Lao0300711 Mr.Anith Oudomvilay Project Lao0300711